



REPORT TO MEMBERS RESOLUTIONS AND RECOMMENDATIONS

Considered at the 2019 AGM

Abstract

Resolutions and recommendations from the 2018 Annual Zone Meetings combined with motions passed by the board of directors, mid-term, for consideration by the members at the 2019 AGM.

Prepared by the Constitution Advisory Group.

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Chair Constitution Advisory Group

RESOLUTIONS AND RECOMMENDATIONS

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This report consolidates the resolutions that were submitted by Zones from the 2018 Annual Zone Meeting, considered by the members and the recommendations considered by the board. It provides the disposition of each resolution and recommendation and the rationale used in the decision process.

This report was drafted by the Chair of the Constitution Advisory Group on behalf of the Board of Directors.

The resolutions and recommendations, from the minutes provided from annual zone meetings, have not knowingly been altered without the express permission of the affected Zone Director.

Text ~~*crossed out in red italics*~~ indicates text to be deleted and text underlined in green indicates text to be added, in the context of suggested amendments to the constitution, by-laws and policy manual.

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Resolutions

Zone A Alberta

1. Awards Submission Deadline **CARRIED in Part (for Leader Award nominations)**

Be it **RESOLVED**:

THAT All award applications to be submitted to the Zone Director no later than 30 days prior to the Annual Zone Meeting.

Rationale:

This will avoid last minute applications to the Zone Director. It will also allow more time to confirm with head office the applicant's qualifications. Gives the Zone Director time to review and follow up if necessary.

Constitution Advisory Group Opinion

That the Board of Directors consider this zone resolution and agree that Leader Award applications be submitted, at least thirty days in advance of an Annual Zone Meeting, to Head Office and the relevant Zone Director. The Zone Director, upon receipt of the Leader Member application, shall place it on the agenda of the upcoming Annual Zone Meeting for consideration by the zone members. The balance of the awards are not dependent on actions taken at a zone meeting.

Policy Analysis

Each award has its own policy document with corresponding criteria and process. Any member may put forward a nomination for any award. All nominations have a deadline of November 1st of each year except for the Leader award, whose deadline is set as the AZM date. The Leader award is the only one requiring approval from an Annual Zone Meeting and sign off from a zone director. The by-laws and policy manual require a notice of meeting that includes the agenda with sufficient information, for members entitled to vote, to make an informed decision and allow members not able to be present at the Annual Zone Meeting to vote by proxy. This is made clear in amendments to the policy manual approved by the board on February 25, 2019 and affirmed by the members at the Annual General Meeting. All awards, including the appropriately processed Leader Award submission, are reviewed by the Awards Committee with recommendations to the Board of Directors for consideration.

The Leader Award submission requires processing through an Annual Zone Meeting, all other awards submissions do not require any action at an AZM to move forward. The deadline for Leader award should be thirty days in advance of an AZM to ensure it is properly placed on the Agenda, circulated along with the notice of meeting. No action is required, on other awards because they are not dependent on a decision from an AZM.

Disposition

That the Board of Directors recommend members **SUPPORT**, in part resolution #1 Awards Submission Deadline for Leader Award nominations.

2. Board of Directors Voting **FAILED**

WHEREAS MAAC Bylaw 15.c reads as follows:

15. Board of Directors Meetings c. Quorum A majority of directors in office, from time to time, but no less than fifty-one (51) percent of the directors, shall constitute a quorum for meetings of the Board. The Board of Directors, at any meeting in which a quorum is present shall be competent to exercise all or any of the authorities, powers and discretions by or under the By-laws of the Corporation, therefore

Be it RESOLVED:

THAT Bylaw 15.c be changed as follows:

15. Board of Director Meetings c. Quorum & Vote Count

i) Quorum

A majority of directors in office, from time to time, but no less than fifty-one (51) percent of the directors, (66.6% for certain matters) shall constitute a quorum for meetings of the Board. The Board, at any meeting in which a quorum is present shall be competent to exercise all or any of the authorities, powers and discretions by or under the By-laws of the Corporation, and to discuss all matters before the meeting.

ii) Vote Count When the vote is called, on any matter affecting the MAAC Constitution, MAAC Policy or MAAC Bylaws or for any expenditure exceeding \$2,000 the vote can be nothing less than a majority of the current sitting Board of Directors.

Rationale:

Currently, at a meeting of only the quorum (7 of the 13 directors), based on the 51% interpretation, 4 votes could pass any motion. A simple calculation $(11,000/13 \times 4 = 3,384$ members or about 31% of the membership. This is wrong. The Board of Directors are charged with administering the organization" in the best interests of the organization" as such the Quorum and Vote Count should reflect the majority of the organization's members. MAAC is a 70 year. old organization and voting should reflect the majority of its members.

To address this, the above changes are requested.

- What this means is that if, for instance, there are only 7 directors in attendance at a BOD meeting (conference or one-on-one), any vote would need to be unanimous.
- If 9 directors were in attendance any vote would also need 7 votes for or against to be accepted or rejected. This would meet the 51% requirement.
- There are some specific votes which require 66% majority which means the minimum number for a quorum and the minimum majority vote would be 9.
 - The Association is permitted in its by-laws to specify the number of directors, other than a majority, required for a quorum.
 - While it is not stated in either the MAAC Bylaws or the MAAC Policy Manual, it does state in the Zone Directors Manual that 51% must be represented in 'most' votes and 66.6% on certain votes (it is not specific what requires 66.6%).

- Therefore, 7 affirmative or negative votes is required for 'most' matters and 9 affirmative or negative votes is needed to pass or reject certain other matters.
- The 'Strategic Plan' supports "Manage a suite of governance documents that are current, consistent with best practices and the legislation governing MAAC". Key deliverable G2.1 "Annual review of corporate documents – with a view to staying current and flexible." Provides a framework to consider this recommendation.

Constitution Advisory Group Opinion

That the board consider and not support this zone recommendation as it is written. If the Board of Directors wishes to consider the implied intent of this zone recommendation it should do so at a Board of Directors meeting or add it to the scope of a governance review. If the Board of Directors or a governance review recommends amending by-law 15.c, the drafting of the amendment should be referred to the Constitution Advisory Group along with stated goals of the amendment.

Policy Analysis

The implied intent of this resolution is to change the number of votes required to pass some motions, at a directors meeting, based on the subject matter under consideration in the motion. It proposes that some motions be passed based on a majority of the total number of directors, regardless of the number of directors attending the meeting vs. the current majority of quorum. There are a number of things to take into consideration if this is were to be adopted.

The resolution does not challenge the number of directors that constitute quorum, which is a majority (50% plus 1) of the directors. Bill c.23 governing not-for-profit corporations sets out in its default rules for quorum of directors that “a majority of the number of directors or minimum number of directors required by the articles constitutes a quorum” and that an alternate rule is permitted in the by-laws that “can provide otherwise”. This means the association is permitted in its by-laws to specify the number of directors, other than a majority, required for a quorum.

This resolution implies that a vote on a motion affecting the MAAC Constitution, MAAC policy, By-laws or any expenditure exceeding \$2,000 requires a majority vote of the total number of Board of Directors members rather than a majority vote of quorum present. Policy is a broad term and means different things in the MAAC context. Changes to the Policy Manual require affirmation of the members but policy in the context of other policy documents does not. The Board of Directors has the authority to amend the by-laws and policy manual, however, amendments do not remain in effect without affirmation of the membership at the next AGM. Depending on the nature of the amendment, the Board of Directors may not have the authority to make amendments or may require a special resolution passed by not less than two-thirds (2/3) of the votes cast on the resolution, this is set out in the by-laws. The Board of Directors does not have the power to amend the Constitution, only the membership may do that at and AGM.

*Policy 11.1.02 delegates to the Executive Committee, the power to authorize all operating expenditures and any capital expenditures under \$2,001.00. This resolution conflicts with the Executive Committee’s delegated power to authorize all operating expenditures but is consistent with the current policy of requiring **capital** expenditures over \$2,000.00 to be approved by the Board of Directors.*

The resolution, as written, may have unintended consequences for the Board of Directors. It would require a review of powers delegated to the Executive Committee, consideration of the delay or difficulty in moving the business of the association forward if the typical majority of quorum vote is not used, and consideration of each motion to declare the required number of votes required to pass, regardless of quorum, based on the nature of the motion.

Over the past five years there have been 361 substantive motions discussed and voted on (motions other than regulatory and procedural motions that affect the meeting environment). There have been 5 instances where less than 7 votes carried a motion.

There is a fundamental difference between a zone director voting in a directors meeting and voting at an AGM. Directors in a board meeting have a fiduciary duty to the association, carry one vote and there is no proportional representation based on the number of members in their respective zone. When a zone director votes at an AGM, they carry the weight of the unused votes of their respective zone. Zones have different numbers of members, ranging from 231 to 1,879 and any combination of seven directors' votes may or may not represent a majority of the members.

Disposition

That the Board of Directors recommend members **NOT SUPPORT** resolution #2 Board of Director Voting.

BOARD OF DIRECTORS

3. Privacy Policy **CARRIED**

Be it **RESOLVED**:

THAT Policy 6.9 Privacy be amended by adding the green underlined text:

Except as set out in our Privacy Policy, MAAC will not disclose any personally identifiable information without permission unless legally entitled or required to do so or if it is believed that such action is necessary in relation to a claim made under MAAC's insurance policy that involves the individual. Disclosing your email address or occupation is voluntary. By so disclosing, you consent to MAAC contacting you for such purposes in relation to the organization as it deems appropriate, including to seek your help as a volunteer in areas in which you may have expertise.

Rationale:

This resolution updates the MAAC privacy policy and makes the policy clearer.

Constitution Advisory Group Opinion

That the members consider this resolution and by majority vote, affirm it.

Policy Analysis

This resolution passed by the Board of Directors between Annual general Meetings amends the MAAC Policy Manual and requires affirmation by the members at an AGM to remain in effect. It provides more clarity to the Policy manual clause on privacy of members information and strengthens its intent.

Disposition

That the Board of Directors recommend members **SUPPORT** affirmation of board resolution #3 Privacy Policy.

4. Committees **CARRIED**

Be it **RESOLVED**:

THAT Policy 15.1 Zone Meetings, When Held be amended by deleting the red text with a strikethrough:

“The annual zone meeting shall be held in the months of August, September or October of each year, within the geographical boundaries of the zone as defined in this Policy Manual at the call of the zone director for elections, and zone business including appointments ~~nominations~~ for standing committee ~~chairmen and~~ members.”,

THAT the policy 16.1 Standing Committees be amended by adding the following clause:

“The FAI standing committee shall be comprised of ex-officio chairs of committees that include FAI disciplines. All other standing committees are formed by appointment of up to two members, from each zone, at the Annual Zone Meetings.” and

THAT the policy 16.5.02 in Standing Committee Duties be amended by deleting the red text with a strikethrough and adding the green underlined text:

~~“Where a MAAC member has unsuccessfully run for election to the chair of a committee, he shall be allowed to serve as a member provided that he does not displace anyone else. Committee chairman shall be elected by a majority vote from among their number and communicated to head office. This shall be done annually after the appointment of new members at Annual Zone meetings, held prior to November 1st.”~~

Rationale:

This board resolution resolves a long-standing oversight to populate the FAI Committee with the chairs of other standing committees that oversee FAI disciplines.

It also updates the fundamental method standing committees are constituted and how a chair is chosen. In the past, up to two, members were nominated to committees at zone meetings and the board appointed and announced at the AGM some six to eight months later. Chairs for committees were nominated at board meetings, separate from committee members, and the board would select, appoint and announce the results at the AGM. This created a substantial time delay between the nomination of members and chairs and their appointments. It also resulted in the potential loss of an interested and engaged member who was unsuccessful in a bid for chair of a committee if the zone had already appointed two members.

The proposed amendments streamline the change in committee membership and shift the responsibility to choose a chair to the committee. This amendment is supported in the Strategic Plan to empower committees by shifting the responsibility to appoint committee members to the zone from the Board of Directors and allows the committees to choose their own leadership. It further makes the appointments effective as soon as they are made at the Annual Zone meetings and allows committees to start their work at the conclusion of the Annual Zone meetings and removing the ambiguous gap between the zone meetings and the AGM.

Constitution Advisory Group Opinion

That the members consider this resolution and by majority vote, affirm it.

Policy Analysis

This resolution passed by the Board of Directors between Annual general Meetings requires affirmation by the members at an AGM to remain in effect. It fundamentally changes and streamlines the way standing committee members and chairs are appointed and is supported by the Strategic Plan to foster strong and empowered committees.

Disposition

That the Board of Directors recommend members **SUPPORT** affirmation of board resolution #4 Committees.

5. Notice of Annual Zone Meeting **CARRIED**

Be it RESOLVED:

THAT Policy 15.4 Notice of Meeting be amended by adding the green underlined text:

Notice of the regular meeting as provided for in paragraph (15.1) above shall be provided to club affiliate members at least twenty-one (21) days in advance by the zone director. Copies of the agenda shall be supplied with the notice and shall contain nominations for zone director, deputy

zone director, Leader Award nominations and zone resolutions and recommendations, with sufficient information to permit a zone member to form a reasoned judgment on the decision to be taken. Notice of each Annual Zone Meeting must remind the member if they have the right to vote by proxy.

Zone resolutions and recommendations must be submitted to the Zone Director at least 30 days in advance of the zone meeting so they can be included in the agenda that forms part of the notice of meeting. This is to permit members who cannot attend in person to vote by proxy.

Rationale:

This Board resolution makes clear the requirements in the Canada Not-for-profit Corporations Act Bill c.23, MAAC By-laws and Policy Manual the requirement to provide proper notice of business to be discussed and voted on at an Annual Zone Meeting that provides sufficient information to permit zone members to make an informed decision when voting by proxy in advance of a meeting. A fundamental member right is to receive notice, attend and vote on substantive business at meetings of the members including annual zone meetings.

Constitution Advisory Group Opinion

That the members consider this resolution and by majority vote, affirm it.

Policy Analysis

This resolution passed by the Board of Directors between Annual general Meetings requires affirmation by the members at an AGM to remain in effect. It provides more clarity to the Policy Manual clause on notice of meeting and member rights to receive notice, attend and vote on substantive business in person or by proxy.

Disposition

That the Board of Directors recommend members **SUPPORT** affirmation of board resolution #5 Notice of Annual Zone Meeting.

Recommendations

Zone C British Columbia / Yukon

1. Award Documents **SUPPORTED in PART (for Leader Award nomination)**

WHEREAS several MAAC AWARDS originate at the Zone level and must be approved by the Zone Director, therefore

Be it RECOMMENDED:

THAT that relevant Award Documents be re-designed to provide a space for the Zone Director's signature.

Rationale:

As mentioned in the recommendation, currently there is no zone reference on any of the frame-able certificates for Leader Member, Lifetime Achievement etc. awards. Since most of these originate at the zone level, zone affiliation and the Zone Director's signature seems appropriate. I would also recommend that a frame-able certificate be created for the Hall of Fame Award to accompany the plaque currently provided, again including the Zone Director's signature.

Constitution Advisory Group Opinion:

That the Board of Directors consider this zone recommendation, support it in part and give direction to staff to add a signature block for the Zone Director's signature on the Leader Award Certificate.

The intent of this zone recommendation is to provide a space on all MAAC awards certificates for the respective zone director's signature.

There is support from the Awards Committee for this zone recommendation. Staff have indicated that only a Leader award nomination requires support from an Annual Zone Meeting and signature from a zone director and the addition of a signature block for the Zone Director would be appropriate. Only the Leader Award requires a motion in support of a nomination passed at an annual zone meeting.

It seems reasonable to include a signature bloc, on the Leader Member Certificate, for the Zone Director who supported the nomination. The balance of MAAC awards are submitted directly to the office, copied to the Zone Director but do not require their signature or support from a Zone Meeting.

Disposition: The Board of Directors **SUPPORTS IN PART**, this zone recommendation and agrees with the opinion of the Constitution Advisory Group.

2. Annual General Meetings **NOT SUPPORTED**

WHEREAS the MAAC AGM is designated as a 4-Day meeting in the MAAC Zone Directors Manual, and, whereas this Annual Meeting has been arbitrarily reduced to a 2-DAY meeting, therefore

Be it RECOMMENDED:

THAT the MAAC AGM be scheduled as a 3-DAY meeting with the following agenda:

- Thursday- delegates and staff arrive at destination city.

- Friday AM - Executive Committee Meeting, Advisory Group Meetings as needed, and a general 'Get Acquainted Session for the rest of the Zone Directors.
- Friday PM, Saturday AM-PM & Sunday AM, if necessary - Devoted to the Board of Directors meeting. Any surplus time to be devoted to 'small group discussions', 'brainstorming', 'good of the organization' type sessions.
- Friday Evening - A relaxed, perhaps 'Pub Style' Dinner and evening for all Executive and Zone Directors
- Saturday Evening - Banquet for all delegates, spouses, special guests.
- Sunday morning - Board of Directors Vote for the new executive.
- Sunday PM will be the actual MAAC AGM.

Rationale:

This is the one time each year when the Executive, Zone Directors and some MAAC Staff have one-on-one, face-to-face time together.

- It is the only time the group has to really 'get to know each other' and discuss common concerns.
- Allows time for the Executive to make an informed vote for the new executive.
- It is a crucial time for new ZDs as they experience the very steep learning curve, to 'learn the ropes' and feel they 'fit in'.
- It is also an excellent time for Networking and Team Building. This group must perform as a team. To quote the famous coach Vince Lombardi "Individuals Don't Win - Teams Do".
- Compressing the meetings into 2 days minimizes many of these benefits.
- Cost difference between a 2-day and 3-day meeting is primarily hotel costs & meals. For budget purposes, a portion of the costs might be charged to the ZD's budget, but this does not actually change the bottom line for MAAC.

Investment in this once-per-year event will only reap benefits for the organization many fold in the form of growth and refinement of operations and benefits to our members.

Constitution Advisory Group Opinion:

That the Board of Directors consider the zone recommendation and not support changing the AGM time frame for 2019 and undertake a post AGM review to evaluate the effectiveness of the time frame.

The implied intent of this zone recommendation is to reinstate past practice of a four-day meeting schedule during the AGM period in April.

MAAC for many years, has used the requirement of an AGM, to hold face-to-face Executive Committee and Board of Directors meetings over the three days preceding the Annual General Meeting of the Members. In the early years, before technology allowed electronic meetings, these were the only board meetings held each year.

The MAAC AGM is a requirement of Bill c.23 the Canada Not-for-profit Corporations Act. The act states "Unless the articles or by-laws otherwise provide, the directors may meet at any place and on any notice the by-laws require." By-law 14 indicates that meetings of the board may be held at any time, place or method as determined by the directors and policy Manual 9.9 reiterates this. There are no provisions in the corporate documents, specifying a schedule for Executive or Board meetings during the AGM period in April. The Zone Directors Manual, although, not a corporate document, provides advice to zone directors on how to conduct the affairs of their zone and their role on the Board of Directors. It outlines a practice of a four-day meeting period during the AGM period in April.

The 2018 AGM period was reduced to two days in response to member concerns about the overall cost of the AGM meeting schedule and the Board of Directors growing use of tele and video conference meetings, throughout the year, to deal with the bulk of MAACs transactional business. Cost savings were used to fund other MAAC initiatives

in 2018. It is within the Board of Directors scope of authority to determine the schedule of meetings surrounding the AGM. The Board of Directors has adopted the 2019 Annual Operating Plan and passed the 2019 Operating Budget, that are based on a two-day schedule for the 2019 AGM meeting period.

There are benefits to conducting face-to-face meetings such as team building, trust, the ability to read body language during discussion, more nuanced discussion and the ability to break into smaller groups. Face-to-face meetings are more effective for brainstorming strategic initiatives and planning, however transactional business, for the most part, can be adequately managed through electronic meetings. In MAAC's case, directors are already traveling to a two-day meeting and the difference in cost is based on accommodation and food for two additional days. The pros and cons of face to face vs. conference or video conference meetings are well documented on the web.

Disposition: That the Board of Directors does **NOT SUPPORT** the zone recommendation and agrees with the opinion of the Constitution Advisory Group.

Zone E Middle Ontario

3. Public Relations National Funding **NOT SUPPORTED**

Be it **RECOMMENDED:**

THAT All money not spent by Zone Directors (travel and promo) at end of year be put in a Public Relations National Funding.

Rationale:

If funds that are not spent go back into the budget at end year, this over emphasizes the bottom-line. Makes it look better. Which will in turn affect the BOD's judgment for next year's budget. Then these funds are again available for national funding. But not for any one zone director. This was endorsed by the Public Relations Committee.

Constitution Advisory Group Opinion:

That Board of Directors consider this zone recommendation and provide direction to the Treasurer if there is to be a change in current practices. A decision to transfer un-used budget allotment to a national public relations fund is within the authority of the Board of Directors, however, if it is to be considered, it should be done so within the framework and with advice from the ad-hoc committee set up to provide a Five-year Financial Plan. This committee has been specifically charged with reviewing the reserve fund framework of MAAC.

The intent of this zone recommendation is to transfer un-used budget allocation for Zone Director use, to a reserve fund for other national public relations purposes. This proposal is similar to the past practice of transferring the un-used budget allocation for insurance deductible to the Contingency Insurance Reserve Fund at year end.

The current practice of not drawing down unused operating expense budget allocations from the Operating Fund, is consistent with normal financial practices. The reporting of the annual financial statements of MAAC, is consistent and compliant with Canadian standards and does not over emphasis the bottom line.

Disposition: That the Board of Directors does **NOT SUPPORT** the zone recommendation and agrees with the opinion of the Constitution Advisory Group.

4. Marketing Manager **NOT SUPPORTED**

Be it **RECOMMENDED**:

THAT MAAC hire one full-time marketing manager.

Rationale:

They would look after MAAC's marketing, translation, website work and be the representative for MAAC across Canada. Also, they would look after the AGM's cost, area selections and many other problems that MAAC runs into on a day to day basis. Zone Directors now are becoming almost employees of the association and not volunteers. More work is downloaded to the directors and not all are intuitive to the workings of MAAC and its national organization operations. The new director would be responsible to report to the Executive and the Board of Directors with tactics to resolve issues which can be voted on with better understanding and more confidence.

Constitution Advisory Group Opinion:

That the Board of Directors consider this zone recommendation and include it as a list of considerations for the governance review scoping document that is part of the 2019 Annual Operating Plan.

The intent of this zone recommendation is to hire additional staff to take on a varied role, in part to reduce the workload expected of zone directors.

The board of Directors has the authority to structure the resources of the association to deliver defined services to members. Consideration of adding a staff member, with specific roles, would be better undertaken within the framework of the Strategic Plan and governance review.

Disposition: That the Board of Directors does **NOT SUPPORT** this zone recommendation and agrees with the opinion of the Constitution Advisory Group.

Zone G Ottawa Valley

5. Compensation MAAC Magazine Articles **SUPPORTED in PART (part of ongoing review of MAC)**

Be it **RECOMMENDED**:

THAT MAAC through all available communication platforms aggressively encourage members to provide entertaining and or informative articles for the MAAC magazine and provide clear guidelines and details of the monetary compensation available.

Rationale:

To provide clear and concise guidelines and details of the monetary compensation available to encourage members to provide articles of interest to promote the quality and content of the MAAC magazine.

Constitution Advisory Group Opinion:

That MAAC refer this zone recommendation to Morison Communications and the Communications Advisory Group to take into consideration when contemplating improvements to the Model Aviation Canada magazine.

The intent of this zone recommendation is to fundamentally change the way Model Aviation Canada solicits articles from members. Currently members provide articles and photos on a volunteer basis for publication. Changing to an article for monetary compensation would change the nature of the contract with Morison Communications and require the development of guidelines, a review process, compensation scale and budget adjustments.

Morison Communications has been consulted and states "As MAAC works through the changes in content in the magazine it may need to start paying to entice the best content, but even then, I'd be reluctant to have a set price schedule because the 'product' delivered could vary a lot in the amount of editing work it would need."

Disposition: That the Board of Directors **SUPPORTS IN PART**, the zone recommendation and agrees with the opinion of the Constitution Advisory Group.

Zone H Southwest British Columbia

6. Community Engagement New Flying Sites **DEFER (until reviewed by FLYING FIELD COMMITTEE)**

Be it RECOMMENDED:

THAT MAAC consider community engagement in the sanctioning of new model airplane flying sites, and

THAT MAAC include in its sanctioning instructional documents, the following notion. That clubs consider impacts to neighbouring properties when choosing new flying sites and once a site has been selected engage with neighbouring property owners, to mitigate negative impacts. A useful reference is the Academy of Model Aeronautics (AMA) "Getting and Keeping Flying Sites."

Rationale:

The Motion is to help avoid future conflicts with flying sites and neighbors.

Constitution Advisory Group Opinion:

That the Board of Directors defer this zone recommendation until the Flying Fields Committee can review and provide comment within the context of MAAC's Strategy to partner with members and clubs to improve the long-term viability and sustainability of facilities and clubs.

The intent of this zone recommendation is to encourage clubs to consider impacts to neighbouring properties when choosing and using flying sites. It is not intended to involve MAAC, in the choice, acquisition or ongoing use of flying sites, which is governed by agreement between clubs and land owners.

The current MAAC documents dealing with flying sites do not address managing relations with neighbouring properties. MPPD 6 "Recommended R/C Flying Site Specifications", published by MAAC, and the "MAAC Flying Site Sanction Explained" makes it clear that sanctioning means a flying site that meets the recommendations contained in MPPD 6 and has been approved by the appropriate zone director. The Academy of Model Aeronautics, in the United States, publishes "Getting and Keeping Flying Sites" and references managing relationships as an important factor to keeping flying sites.

Disposition: That the Board of Directors **DEFER** a decision on this zone recommendation and agrees with the opinion of the Constitution Advisory Group.

7. Member Numbers **SUPPORTED**

Be it **RECOMMENDED**:

THAT MAAC consider revising the policy for reviving an original MAAC number, for members that have come back to the association, by expanding the types of acceptable evidence and reducing the burden of proof from conclusive to reasonably demonstrated. Should there be a conflict, between two or more members claiming the same original number, the evidence that best demonstrates the claim be accepted. This test also applies to a situation where a claim is made for a number in use, the claim that best demonstrates original ownership shall prevail. If any claim does not reasonably demonstrate original ownership of, an applied for, original MAAC number, the claim may be turned down by the MAAC Office Manager. A decision by the Office Manager may be appealed to the board, and the board may, at its discretion, intervene and if so, any decision of the board is considered final. If further evidence surfaces after any claim is denied, the claim may be further considered.

Rationale:

It is currently very difficult to prove past membership numbers when the only proof accepted is with a MAAC number on a model airplane with you in the picture. Many past MAAC members have other proof of membership but do not qualify to get their number back.

Constitution Advisory Group Opinion:

That the Board of Directors consider this zone recommendation and provide direction to those responsible, for assigning MAAC member numbers, of their decision.

The intent of this zone recommendation is to provide more latitude to those assigning original MAAC numbers at members request and a way to resolve disputes. It is important to members to be able to reclaim their original MAAC membership number and any steps to make that easier is a benefit to members.

Disposition: That the Board of Directors **SUPPORTS** the zone recommendation and agrees with the opinion of the Constitution Advisory Group.

Zone I Quebec

8. Indoor **SUPPORTED**

Be it **RECOMMENDED**:

THAT MAAC add “Indoor” in the “Event Type” pull down menu under “Event Details” in the online Club-sponsored event submission tab.

Rationale:

Just like a mall show is present in the list, it would be easier to have indoor as a choice also. (*This to be confirmed or amended in consultation with Jean-Paul Zone I*) Indoor sites aren't always considered satellite sites.

Constitution Advisory Group Opinion:

That this zone recommendation requires no action from the Board of Directors as the Web-site committee indicates this capability is almost operational and should be available before the Annual General Meeting.

Disposition: That the Board of Directors **SUPPORTS** the zone recommendation and agree with the opinion of the Constitution Advisory Group.

9. Indoor Committee **RECOMMENDATION RESCINDED**

Be it RECOMMENDED:

THAT An indoor committee be created.

Rationale:

In order to group all safety rules concerning or referring to the safe operation of indoor flying models

Constitution Advisory Group Opinion:

That the Board of Directors take no action on this zone recommendation as the condition that prompted it has been resolved.

This zone recommendation has been withdrawn and the translation of the description has been clarified. Zone I Quebec has nominated a member to join the existing Indoor RC committee.

Disposition: That the Board of Directors **SUPPORTS** the withdrawal of this zone recommendation and agrees with the opinion of the Constitution Advisory Group.

Zone J St. Lawrence

10. Multirotor Certification **SUPPORTED**

Be it RECOMMENDED:

THAT MAAC create a separate certification for multi-rotors labeled "multirotors".

Rationale:

Multirotors are different and distinct from fixed wing airplanes.

Constitution Advisory Group Opinion:

That the Board of Directors support the "Rotors" program under development by the Multi-rotor committee and provide the same support as it does for the "Wings" program.

The intent of this zone recommendation is to create a "Rotors" training and evaluation program similar to the "Wings" program for use by clubs. It will focus on safety, regulation and best practices when using multi-rotor unmanned flying vehicles. The Multi-rotor committee has been working on this for two years with completion scheduled for this year.

Like the Wings program for fixed wing aircraft, MAAC will support the Rotors training and evaluation program for use by clubs but will not make it mandatory.

Disposition: That the Board of Directors **SUPPORTS** the zone recommendation and agrees with the opinion of the Constitution Advisory Group.

Zone L Southeastern Ontario

11. Flying Site Sanction **NOT SUPPORTED**

Be it RECOMMENDED:

THAT A Chartered Club not be able to register the same Primary flying site (field) previously registered by another Chartered Club, unless the original club agrees to relinquish the registration, or agrees by mutual consent to permit the second club to also register the site, and

THAT if two clubs have registered the same site, that both clubs be notified of proposed event sanction.

Rationale:

Rationale: MAAC has released a document clarifying flying site sanction as it pertains to sites that are public or share use land and avoid event conflicts.

Constitution Advisory Group Opinion:

That the Board of Directors not support this zone recommendation and follow the protocols outlined in the Bulletin titled "MAAC Flying Site Sanction Explained".

The intent of this zone recommendation is to involve MAAC in determining which clubs may use a flying site by using the sanctioning of a flying field to prevent a second club from using a site unless the current club agrees or leaves the site.

MAAC does not register flying sites, it will sanction a flying site at the request of a club to indicate a site is suitable for flying radio control aircraft. The relationship between clubs and land owners determines who, when and how clubs may use land for a flying site and MAAC is not a party to those agreements. In some cases, a club may use a space, such as a gymnasium or park playing field, that is rented or for a period of time on a weekly or other basis along with many other users.

Disposition: That the Board of Directors does **NOT SUPPORT** this zone recommendation and agrees with the opinion of the Constitution Advisory Group.

12. Club Dispute Mediation **SUPPORTED**

Be it RECOMMENDED:

THAT MAAC needs to assist with mediating and resolving conflicts between MAAC registered Clubs (particularly concerning club flying sites.)

Rationale:

MAAC has released a document clarifying flying site sanction as it pertains to sites that are public or share use land. MAAC should stand by this policy and help clubs when conflicts arise.

Constitution Advisory Group Opinion:

That the Board of Directors support this zone recommendation, continue to follow the protocols outlined in the bulletin titled "MAAC Flying Site Sanction Explained" and refer to zone directors who are elected to provide leadership within their respective zones. Part of a zone directors' role is to work, within the zone, with clubs to promote the hobby, encourage club initiatives and promote safe flying practices by members as well as help resolve disputes.

The intent of this zone recommendation is to involve MAAC, the National Association, in mediating disputes between clubs, particularly with flying sites. Clubs are independent entities that have joined MAAC as Class B club affiliate members. Clubs enter into land use agreements with land owners for flying sites and MAAC is not a party to these agreements, however MAAC does sanction flying sites as per the above noted bulletin. The appropriate resources to mediate disputes between clubs is through zone directors, possibly with the assistance of zone members.

Disposition: That the Board of Directors **SUPPORTS** the zone recommendation and agrees with the opinion of the Constitution Advisory Group.

13. Web Site Clubs and Activities **ACKNOWLEDGEMENT**

Be it RECOMMENDED:

THAT MAAC needs to improve the website and communication strategy, to better connect with and reach the MAAC Membership and prospective members.

Rationale:

MAAC Web Site needs to have improved focus on local clubs and their activities. Club Contacts and Club Locations are incongruent. Example is that when looking for a club, the club contact is listed with no reference to club flying site.

Constitution Advisory Group Opinion:

That the Board of Directors acknowledge the zone recommendation and call attention to the MAAC website, which provides a central access point for MAAC clubs.

The issue raised with some incongruent club contacts and locations has been resolved. Clubs are provided with the option to populate the provided data fields with the club contact, contact email, club website, airfield location maps, field diagrams and upcoming events. Users can search by zone or locate on a map. Clubs generally have their own websites or Facebook pages that provide rich information about the club and its activities, easily accessed from the MAAC website. There may be an opportunity to add a data-field to the club section where zone directors can publish zone newsletters such as produced by Zone B Atlantic.

Disposition: That the Board of Directors **ACKNOWLEDGE** the zone recommendation and agrees with the opinion of the Constitution Advisory Group.

14. Promotional Materials **SUPPORTED in PART (use of existing promotional materials)**

Be it RECOMMENDED:

THAT MAAC provide promotional posters, brochures and stickers (that can be placed on model kits, ARFs etc.) to hobby shops to increase awareness of our (MAAC's) existence and the advantages of joining MAAC and provide an incentive to hobby shops for signing up new members.

Rationale:

With the declining MAAC membership we see these initiatives as imperative to growing membership. There is little visibility of MAAC outside of those currently involved in Model Aviation.

Constitution Advisory Group Opinion:

That the Board of Directors consider this zone recommendation through the framework of the Strategic Plan and in the context of an overall Marketing campaign. If there is support for consideration of the project, that an ad-hoc committee of the board be appointed to develop a project plan, that details the who, what, how, why and ROI for consideration by the Board of Directors. It would best be served if members of the ad-hoc committee included skilled public relations and or marketing practitioners.

The intent of this zone recommendation is to engage with customers of hobby shops through posters brochures and stickers with the goal of recruiting new members. There is an inventory of materials in the MAAC office available to clubs and zones).

The scope of the suggested zone recommendation is very broad and would require considerable resources to plan, develop, fund, coordinate inventory and distribute new promotional materials. MAAC has been shrinking over time at a similar rate as the American Academy of Aeronautics. The current strategic plan places emphasis on more grass roots engagement with current and prospective members, partly in response to the changes within the hobby and the shops that supply aeromodellers. It does not include a marketing campaign such as the one suggested. A marketing campaign must be well thought out and support MAAC's strategic objectives. If the Board of Directors feels a marketing campaign such as this is important, the strategic plan should be amended to reflect that.

Disposition: That the Board of Directors **SUPPORTS in PART** the zone recommendation and agrees with the opinion of the Constitution Advisory Group.

15. Promote Competition and Safety **AWKNOWLEDGEMENT**

Be it RECOMMENDED:

THAT MAAC needs to actively promote competition and safety.

Rationale:

MAAC is seen as backing away from competitive support. There is no active Local, National or International support.

Constitution Advisory Group Opinion:

That the Board of Directors use this zone recommendation to highlight how MAAC supports competition and safety as described in the Five-year Strategic Plan Key Deliverable "M2.2 to encourage competition – and celebrate success."

The intent of this zone recommendation is more of a statement from the perspective of the sport members attending the Zone L Annual Zone Meeting.

MAAC encourages and supports competition in several ways. The most prominent way is as a member of Aero Club Canada which is the point of contact in Canada for, and a member of the Fédération Aéronautique Internationale, that enables MAAC members to compete in international competition or record setting by Canadian pilots. The Aero Club of Canada has recently reduced MAAC fees that enable international competition for members.

MAAC has provided funding, for members, competing in other types of international competition such as IMAC and MultiGP Racing. It should be noted that MAACs contribution is a small part of a members cost to attend competitions and focuses on enabling participation and in some cases contributing to MAAC branded apparel. MAAC also provides sanctioning of regional and national competitions. MAAC's Model Aviation Canada magazine, includes articles, photos and results contributed by organizers to share in the successes of those participating.

MAAC promotes safety though its website under Resources/Documents. The web site is available to all members in English and French. There is a growing number of documents relating to general safety in the Safety Committee documents as well as specific safety considerations for different flying disciplines within the listed committees. It is through MAAC's history of safe operations, over the years, that members have maintained that enables MAAC to provide a \$7,500,000 liability policy to all members for flying related incidents. MAAC's safety record is a significant part of why MAAC is confident it will receive an exemption, to the new RPAS regulations, from Transport Canada and the more restrictive rules that will be applied to those flying outside the MAAC framework.

Disposition: That the Board of Directors **ACKNOWLEDGE** this zone recommendation and agrees with the opinion of the Constitution Advisory Group.

16. Re-write Vision SUPPORTED

Be it RECOMMENDED:

THAT MAAC reconsider or re-write the vision statement because there is little or no meaning that enables people (members and prospects) to connect to and embrace it.

Rationale:

There is no context for the existing vision "Join because you want to..." It's not defining the role of MAAC or describing the organisations future ambition.

Constitution Advisory Group Opinion:

That the Board of Directors consider this zone recommendation and discuss it as part of the annual review of the Five-year Strategic Plan, where MAAC articulates its Mission, Core Values, Vision, Priorities and Goals.

The intent of this zone recommendation is to stimulate a review of the current MAAC Vision because the zone recommendation authors do not believe it to be relevant to current and prospective members.

The Board of Directors adopted a Five-year Strategic Plan in 2017 to help guide the its actions and decisions over the ensuing five years. The process to develop the plan focused on creating Core Values Priorities, Goals and Strategies for the association. It did not review the existing Vision or Mission as part of the process. The Five-year Strategic Plan is reviewed annually, during the AGM meeting period and should the Board of Directors determine that a new Vision statement is warranted it should also consider the Mission statement. Assigning the task to an ad-hoc committee of the board supported by a carefully thought out scope document that seeks out and utilizes members with expertise in this discipline would help ensure a successful outcome.

Disposition: That the Board of Directors **SUPPORTS IN PART** this zone recommendation and agrees with the opinion of the Constitution Advisory Group.

Zone M Southwestern Ontario

17. Show Pilot Certificate **NOT SUPPORTED**

Be it RECOMMENDED:

THAT MAAC establish for "Special Events" a "Show Pilot" Certificate- Possible use of (SP) after the members MAAC number

Rationale:

A list of accredited pilots capable of participating in an airshow and are checked out for flying models at special events beforehand so a CD could go through list and select would be an asset as the CD plans the airshow. The Southwest is willing to draft up a set of guidelines for this.

Constitution Advisory Group Opinion:

That the Board of Directors consider and take no action on this zone recommendation. The concept may have unintended consequences for MAAC, and it does not have the resources to manage.

The intent of this zone recommendation is to develop and maintain a national register of RC pilots that meet a standard that would indicate they are competent to fly at airshows. It is not clear whether this means model airshows, full scale airshows or both.

The concept is not supported by the Transport Canada Advisory Group or the Safety Committee citing the challenges of policy development, maintenance and enforcement. It is better to deal with zone directors and clubs who have the knowledge to advise an event coordinator selecting competent pilots for flying demonstrations.

Disposition: That the Board of Directors does **NOT SUPPORT** the zone recommendation and agrees with the opinion of the Constitution Advisory Group.

18. Digital Presentation **NOT SUPPORTED**

Be it RECOMMENDED:

THAT MAAC design a digital MAAC presentation that showcases and promotes the hobby.

Rationale:

The old presentation was removed from the website. It appears there is no intention to replace it as well over a year has passed since it was removed, and the BOD has not discussed with the membership their plans to update. Once again, the MAAC/BOD is doing nothing to promote and showcase the hobby. The new presentation should be portable, accessible and cost effective for all types of events and shows. It needs to be easily updated to reflect the current interests in the hobby as required and be easily downloaded from the MAAC site for use when needed.

Constitution Advisory Group Opinion:

That the Board of Directors consider this zone recommendation and not support it. The intent of this zone recommendation is to create a new multi media presentation that can be used by clubs to promote the hobby at mall displays, flying and other events with the intent of drawing new people into the hobby.

Significant resources would be required to develop the presentation suggested. The strategic plan address examining sources and engagement strategies for new members, however it does not go into the specific tactics to do so. Other tactics suggested in this year's zone recommendations include hiring a marketing manager, funding public relations initiatives with un-used zone director budget allocations, development of promotional materials with posters and brochures for hobby shops and MAAC stickers for product and this multi-media presentation. MAAC should ensure that any new initiatives, support and further the strategic objectives of MAAC are meaningful and based on a careful review of a comprehensive project plan that details the who, what, how, cost, and anticipated return on investment using a tool such as SROI (social return on investment).

MAACs needs to carefully assess the ongoing HR and financial resources required for any new initiative including management, acquisition, warehousing, distribution, maintenance and ongoing costs, record keeping and responding to users.

Disposition: That the Board of Directors does **NOT SUPPORT** this zone recommendation and agrees with the opinion of the Constitution Advisory Group.

19. Toledo Show NOT SUPPORTED

Be it RECOMMENDED:

THAT MAAC attend the Toledo Show with the MAAC booth.

Rationale:

A reciprocal flying agreement exists with both countries as per Regs, location of flying sites and events. MAAC has had a presence since 1969 at this show. Toledo show is one of the largest venues across the USA and Canada as a great focal point towards the hobby. MAAC clubs and members all across Canada do a lot of Public relation work and advertising at mall shows, air shows, Christmas parades, Canada Day parades, Remembrance Day parades, Home and Recreation shows, Farm Shows and more. Clubs work with Scouts, Guides, Big Brothers and Sisters and local community-based youth groups as well as senior groups. We do this to increase awareness of our hobby, hopefully to gain a member. When we gain a member MAAC also gains a member. Membership numbers are poor yes, but we the Southwest Zone membership have no intention of stopping our efforts. MAAC as a corporation has done next to nothing to advertise or showcase to the world what we do. Other than the Toledo booth MAAC has done nothing. We take exception to the BOD dismantling our efforts. We will continue to showcase the hobby at every occasion we get. It is time for the BOD to do likewise and not call our efforts a "poor" return on investment.

Constitution Advisory Group Opinion:

That the Board of Directors consider and not support this zone recommendation as it has previously made the decision not to fund the initiative.

The intent of this zone recommendation is to reopen the discussion regarding providing funding for MAAC to setup and man a booth at the AMA's Toledo annual RC show.

For many years, MAAC has hosted and manned a booth at the AMA show in May, in cooperation with members of Zone L. The Board of Directors elected to discontinue this initiative because of the decline in attendance by the public and exhibitors and because it was not deemed a good use of MAAC resources.

Disposition: That the Board of Directors does **NOT SUPPORT** this zone recommendation and agrees with the opinion of the Constitution Advisory Group.

Version Control

1.0 Received by the Board on July??
And released for publication.



RESOLUTIONS AND RECOMMENDATIONS

Considered at the 2019
Annual Meeting of the
Members

Resolutions and
recommendations from the
2018 Annual Zone Meetings
combined with motions passed
by the board, mid-term, for
consideration by the members
at the 2019 AGM.

Prepared by the Constitution
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